



Public Expose As of 31st December 2025

Jakarta, 30 June 2026



TATA TERTIB
PUBLIC EXPOSE TAHUNAN 2026
PT BAKRIE SUMATERA PLANTATIONS TBK

1. *Public Expose* Tahunan ini diselenggarakan secara elektronik dengan menggunakan konferensi video.
2. Hanya peserta yang telah melakukan registrasi webinar *Public Expose* Tahunan PT Bakrie Sumatera Plantations Tbk (“Perseroan”) dengan Nama dan Institusi yang jelas, yang berhak mengikuti *Public Expose* Tahunan dan berhak mengajukan pertanyaan;
3. Peserta dapat mengajukan pertanyaan melalui fitur Q&A yang disediakan pada platform konferensi sejak pemaparan *Public Expose* Tahunan dimulai, dengan **wajib** menyebutkan nama lengkap dan nama instansinya.
4. Pertanyaan terkait dan relevan dengan materi *Public Expose* Tahunan akan dijawab oleh Direksi Perseroan ketika sesi tanya jawab dibuka.
5. Mengingat keterbatasan waktu, alokasi sesi tanya jawab akan dilakukan seluruhnya dalam 20 menit.

Agenda



Shareholders & Management



Quick History 1911 - 2025



Sustainability



Assets



Performance



Going Forward

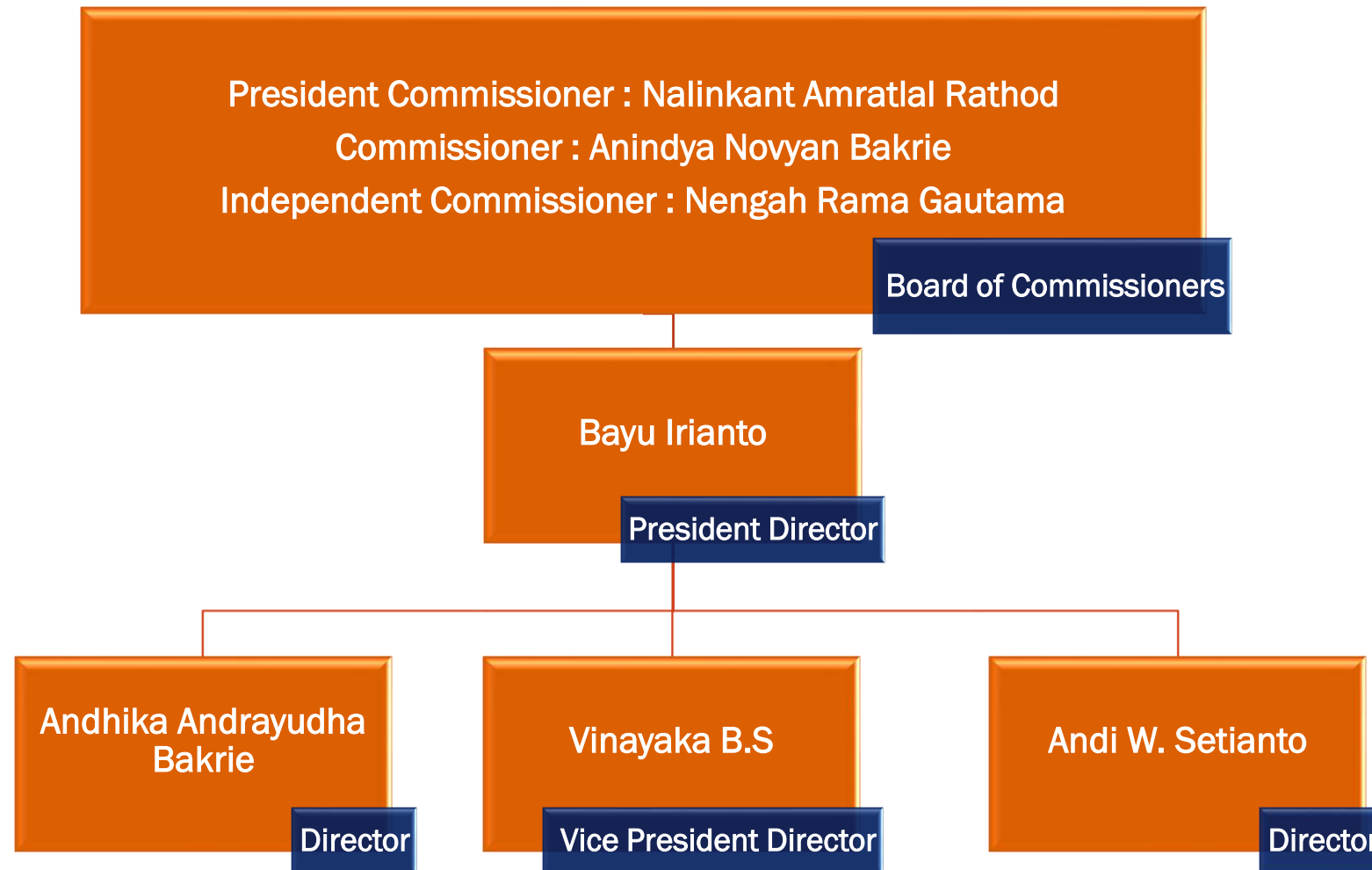


Shareholders & Management

Shareholders (as of 5 June 2026)



Management



Goals : Sustainable Productivity

Management continues efforts to improve productivity and sustainable operation and capital structure





Quick History 1911 - 2025

History & Milestones

- 1911** Established as Naamlooze Vennootschap Hollandsch Amerikaansche Plantage Maatschappij, a rubber plantation and processing company
- 1957** Renamed as PT United States Rubber Sumatra Plantations (USRSP) following the acquisition by Uniroyal Inc
- 1965** USRSP was nationalized by the Indonesian Government
- 1985** Changed its name to PT Uniroyal Sumatra Plantations (UNSP)
- 1986** PT Bakrie & Brothers acquired 75% of UNSP shares. Renamed as PT United Sumatra Plantations
- 1990** IPO on the Jakarta Stock Exchange with a nominal price of IDR 1,000 per share
- 1992** Renamed as PT Bakrie Sumatera Plantations (BSP), and entered the palm oil business
- 1997** Conducted a 2:1 stock split and changed the share's nominal price to IDR 500 per share. In compliance with the Law on Limited Company, the name was altered as PT Bakrie Sumatera Plantations Tbk ("BSP" or "UNSP").
- 2003** Obtained ISO 9001 Quality Management System Certification for North Sumatera Unit (PT BSP)
- 2004** Conducted a 5:1 stock split and changed the share's nominal price to IDR 100 per share. The First Rights Issue: traded share became 2,331,000,000 shares.
- 2005** Obtained ISO 14001 Environmental Management System Certification for North Sumatera Unit (PT BSP)
- 2007**
 - The Second Rights Issue: traded share became 3,787,875,000 shares
 - Establishment of Agri Resources BV palm plantation in Sumatera
 - Obtained OHSAS 18001 Safety & Health Management System Certification for North Sumatera Unit (PT BSP)

History & Milestones

- 2010**
 - The Third Rights Issue: traded share became 13,553,772,676 shares
 - Further expansion into palm oil and rubber
 - Entered oleo chemical business
 - Cooperation with ASD Costa Rica in developing high productivity seed
 - Obtained RSPO Certification for North Sumatera Unit (PT BSP)
- 2011**
 - 100-year anniversary of UNSP
- 2012**
 - Obtained RSPO Certification for Jambi Unit (PT AMM)
- 2014**
 - Obtained ISPO Certification for Jambi Unit (PT AGW/PT AMM)
- 2015**
 - Obtained ISPO Certification for North Sumatera Unit (PT BSP)
 - Obtained RSPO Re Certification for North Sumatera Unit (PT BSP)
 - Obtained ISPO Certification for West Sumatera Unit (PT BPP)
 - Obtained SMK3 Safety & Health Management System Certification for North Sumatera Unit (PT BSP)
- 2016**
 - Obtained ISPO Certification for Jambi Unit (PT SNP)
 - Obtained ISO 9001:2008 Quality Management System Certification for Oil Palm Seed (PT ASD Bakrie Oil Palm Seed Indonesia)
- 2017**
 - Conducted a 1:10 reverse stock and changed the share's nominal price to IDR 1,000 per share: traded share became 1,372,047,144 shares
 - Obtained RSPO Re Certification for Jambi Unit (PT AMM)
 - Obtained ISO 14001 : 2015 Environmental Management System Re Certification for North Sumatera Unit (PT BSP)
- 2018**
 - Non-Preemptive Rights: converted IDR 338,434,657,898 debt into 1,128,115,200 shares: traded share became 2,500,162,344 shares
 - Obtained ISO 9001 : 2015 Quality Management System Re Certification for North Sumatera Unit (PT BSP)

History & Milestones

- 2019**
 - Shares buyback 6 shares traded share became 2,500,162,338 shares
 - Obtained SMK3 Safety & Health Management System Re Certification for North Sumatera Unit (PT BSP)
- 2020**
 - Obtained ISO 14001 : 2015 Environmental Management System Re Certification for North Sumatera Unit (PT BSP)
- 2021**
 - Obtained RSPO Re Certification for North Sumatera Unit (PT BSP)
 - Obtained ISPO Re Certification for North Sumatera Unit (PT BSP)
 - Obtained ISPO Re Certification for West Sumatera Unit (PT BPP)
- 2022**
 - Obtained RSPO Re Certification for Jambi Unit (PT AMM)
 - Obtained ISO 9001 : 2015 Quality Management System Re Certification for North Sumatera Unit (PT BSP)
 - Converted IDR 3,319,068,149,568 debt into DAP shares resulted in DAP deconsolidation
- 2023**
 - Reduction of the Company's capital by withdrawing shares that have been bought back by the Company
 - Obtained ISO 14001 : 2015 Environmental Management System Re Certification for North Sumatera Unit (PT BSP)
 - Obtained SMK3 Safety & Health Management System Re Certification for Jambi Unit (PT AGW dan PT AMM)
- 2024**
 - Obtained ISPO Certification for North Sumatera Unit (PT BSP)
 - Obtained ISPO Certification for West Sumatera Unit (PT BPP)
 - Obtained ISCC EU – POME for West Sumatera Unit (PT BPP)
 - Transfer of 6 shares resulting from the buyback, traded share became 2,500,162,344 shares
 - Converted IDR 712,281,000,000 debt into BRC shares resulted in BRC deconsolidation
- 2025**
 - Obtained ISO 9001:2015 Quality Management System Re Certification for North Sumatera Unit (PT BSP)
 - Satya JKN Awards 2025 in the category of Best National Private Enterprise
 - Best Bipartite LKS Award 2025 for commitment to building harmonious industrial relations

CPO Price 2009 – 2026

— Crude Palm Oil



Data as of 18 June 2026

Sources : <https://rea.co.uk/investors/cpo-price>

USD/IDR Exchange Rate



Data as of 18 June 2026

Sources : <https://www.tradingview.com/chart>



Sustainability

Sustainability



Indonesian
Sustainable Palm
Oil (ISPO)



International
Organization for
Standardization



Sistem
Manajemen
Keselamatan dan
Kesehatan Kerja
(SMK3)



International
Sustainability &
Carbon
Certification
(ISCC EU - POME)



Sertifikat Produk
Penggunaan
Tanda SNI
(SIR dan RSS)

Sustainability - NDPE

No Deforestation, No Peat, No Exploitation

No Deforestation :

- High Carbon Stock
- High Conservation Value
- Zero Burning
- Green House Gas Emission Reduction

No Peat :

- Best Management Practice On Existing Peat

No Exploitation :

- Facilitating Employee, Community, Smallholders, Human Rights



Sustainability - ESG

22.25% Reduction in GHG Emissions

Total Scope 1 and Scope 2 greenhouse gas (GHG) emissions were successfully reduced by 22.25%, reaching 13,399 tCO₂e in 2025.

3,303 ha of HCV Area

Protecting 3,303 hectares of High Conservation Value (HCV) areas and 63 hectares of conservation areas.

10,539 Plasma Smallholder Farmers

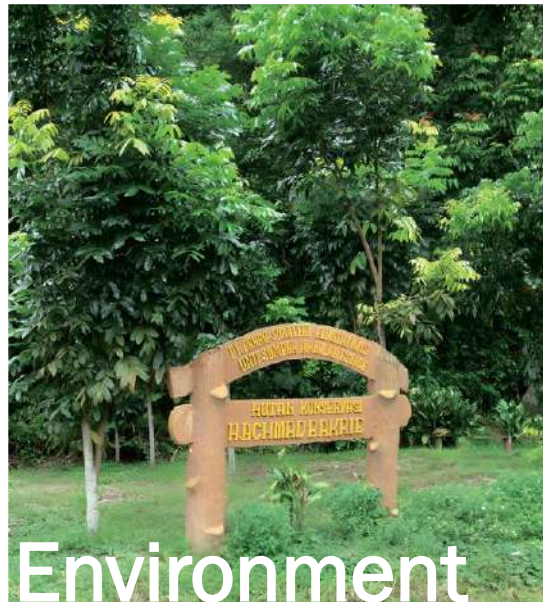
Supporting 10,539 plasma smallholder farmers across a total cultivated area of 14,975 hectares.

7,974 ha of PSR Area

Involving 3,770 partner farmers.

50% of Plantation Area Certified by ISPO

A total of 31,141 hectares of the Company's plantation area has been certified under the Indonesian Sustainable Palm Oil (ISPO) standard.



Environment



Social



Government

Inisiatif Pemanfaatan Limbah Cair Pabrik Kelapa Sawit (LCPKS) Melalui Pembangunan Pabrik Biogas/BioCNG dan Composting

Pada tahun 2022, dalam rangka pengembangan energi terbarukan dan untuk mengurangi emisi GRK, Perseroan melakukan inisiasi pembangunan proyek pabrik Biogas/Bio-CNG dan pengembangan sistem *Composting* melalui pemanfaatan POME. Pembangunan pabrik Biogas/Bio-CNG Perseroan bekerjasama dengan konsultan melalui mekanisme kerjasama *Build Own Operate Transfer* (BOOT).

Melalui pembangunan pabrik Biogas/Bio-CNG diharapkan memberikan kontribusi terhadap pengelolaan berkelanjutan Perseroan dalam aspek ekonomi, lingkungan dan sosial antara lain:

- Hasil akhir POME setelah diolah akan memenuhi standar kualitas untuk penggunaan ulang air sehingga akan mengurangi jumlah konsumsi air di dalam fasilitas pabrik kelapa sawit.
- Penggunaan ulang air yang telah diolah akan berkontribusi terhadap konservasi air dan mengurangi beban konsumsi air.
- Membuka lapangan pekerjaan dan meningkatkan rata-rata upah minimal tenaga kerja dalam proses pembangunan dan operasional pabrik Biogas/Bio-CNG.
- Mencegah emisi gas metana (CH_4) ke atmosfer dan mengurangi emisi gas rumah kaca.
- Pengolahan POME di dalam reaktor anaerobik akan mengurangi bau yang kurang sedap yang dihasilkan dari pengolahan POME di kolam terbuka.

In 2022, in developing renewable energy and reducing GHG emissions, the Company initiated the construction of a Biogas/Bio-CNG factory project and the development of a composting system through the use of POME. The Company's Biogas/Bio-CNG plant construction is carried out with the Build Own Operate Transfer (BOOT) cooperation mechanism.

The construction of the Biogas/Bio-CNG plant is expected to contribute to Company's the sustainable management in economic, environmental, and social aspects, including:

- The final product of treated POME will meet quality standards for water reuse to reduce the water consumption in the palm oil mills.
- The reuse of treated water will contribute to water conservation and reduce water consumption.
- Creating jobs and increasing the average minimum wage for workers in the process of construction and operating Biogas/Bio-CNG plants.
- Preventing methane gas (CH_4) emissions into the atmosphere and reducing greenhouse gas emissions.
- Treatment of POME in an anaerobic reactor will reduce the unpleasant odors generated from processing POME in open ponds.



Sustainability



STAKEHOLDERS MEETING FOR CDM PROJECT ACTIVITY



PT BAKRIE SUMATERA PLANTATIONS TBK - KISARAN PALM OIL MILL

**Desa Perkebunan Sei Baleh VII, Kecamatan Sei Baleh,
Kabupaten Batu Bara**

**DATE: 27 MARET 2023
TIME: 10.00- 12.00 WIB**

PRESENTED BY: CDM CONSULTANT -KIS GROUP

Australia's LNG exports may have to be diverted for winter

Reuters

Sydney, Australia

Australia's east coast liquefied natural gas (LNG) exporters may need to divert excess gas supply for domestic customers to stave off any potential supply shortages this winter in the country's south, the energy market operator said on Thursday.

Despite increased production commitments from the industry since last year, the supply in southern Australia is declining rapidly, raising risks of near-term shortages and long-term supply gaps, the Australian Energy Market Operator (AEMO) said.

"To minimize shortfall risks, committed infrastructure and supply projects must be completed on time ... additional gas storage and pipeline development and LNG import terminals could potentially play a role," chief executive Daniel Westerman said

in a statement accompanying AEMO's closely watched outlook.

"The risk of gas shortfalls each year from winter 2023 to 2026 in all southern jurisdictions remains under extreme weather conditions [...] with those risks further exacerbated if gas storage levels are insufficient," Westerman said.

From 2026, Australia must require additional commitments to expand its gas supply or have enough renewable projects to offset the demand for gas, AEMO said.

Gas producers said they are reluctant to invest in new supply after government interventions in the market, including proposals to impose a "reasonable pricing" regime on gas and expand the government's ability to divert gas exports to the domestic market.

"We need a clear strategy from governments to promote new supply to avoid shortfalls ... rather than ad hoc interventions that do

the opposite and undermine investment confidence," said Australian Petroleum Production & Exploration Association head Samantha McCulloch on Thursday.

AEMO said investment uncertainty over the development of Australia's first LNG import terminal, Squadron Energy's Port Kembla in New South Wales, could also impact supply shortfall.

Climate Change and Energy Minister Chris Bowen on Thursday rejected the link between government intervention, including a 12-month price cap on gas, and investment uncertainty, saying almost all gas prior to 2022 was sold at prices below the cap.

Like many countries, Australia has been hit by soaring power and gas prices after Russia invaded Ukraine and also from planned and unplanned outages at several coal-fired plants.

Though Australia produces more gas than it needs to meet its

domestic demands, most supply is contracted for export.

Meanwhile, electricity prices in eastern Australia are likely to increase at least 20 percent from July, the country's energy regulator warned on Wednesday, adding more pain to households battling surging living costs amid high inflation.

The Australian Energy Regulator (AER) released its draft decision to raise the default market offer, the maximum price energy retailers can charge customers, for southeast Queensland and the states of South Australia and New South Wales.

AER expects a 20 to 22 percent increase in prices for most residential customers and 15 to 25 percent for small businesses, but chair Clare Savage said power bills could have risen by 40 to 50 percent if there was no intervention by the federal government to cap energy prices.

A farmer waters chrysanthemum sprouts cultivated in a net-covered field on the outskirts of Bengaluru, Karnataka state, India, on Thursday.

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SUSTAINABILITY

CDM
STAKEHOLDERS MEETING



PT Bakrie Sumatera Plantations Tbk - Kisaran Palm Oil Mill hereby announce the plan to install ZPHB® Reactor system to capture the methane gas produced from Palm Oil Mill Effluent (Project Clean Development Mechanism - CDM).

This CDM Project is considered as a methane emission reduction project and is part of the project entitled "Recovery and Avoidance of Methane from Industrial Wastewater Treatment Projects - CPA No. <013>". This CDM Project will operate as per the guidelines of the CDM.

Due to the aforementioned, we hereby intend to invite local stakeholders and the community to provide their opinions and considerations, which will be held on:

Date : Monday, March 27, 2023

Time : 10.00-12.00 WIB

Place : PT Bakrie Sumatera Plantations Tbk - Kisaran Palm Oil Mill, Desa Perkebunan Sei Baleh VII, Kecamatan Sei Baleh, Kabupaten Batu Bara.

Your attendance & support is appreciated.

For Registration and / or Inquiry please contact:

Mr. Suresh, Phone +62811-8815-609,

Email: contact@kisgroup.net

**PT Bakrie Sumatera Plantations Tbk - Kisaran Palm Oil Mill
General Manager**

Apri/Fadia Amankan Tiket Perempatfinal

BIRMINGHAM (Waspada): Pasangan Apriyani Rahayu/Siti Fadia Silva Ramadhanti menjadi ganda putri pertama mengamankan posisinya pada babak perempatfinal All England 2023 di Birmingham, Inggris.

Ganda putri Indonesia itu melaju ke perempatfinal setelah menundukkan pasangan asal Thailand Supissara Paesampran/Puttita Supajirakul dalam dua gim langsung 21-16, 21-19. "Alhamdulillah kami sudah menampilkan yang terbaik hari ini dan kami akan mempertahankan apa yang sudah baik dan mempersiapkan lagi untuk besok," kata Apri usai pertandingan, Kamis (16/3).

Kemenangan tersebut turut mempertebal keunggulan Apri/Fadia atas Supissara/Puttita menjadi 3-0 dalam catatan pertemuan Federasi Badminton Dunia (BWF).

Apri mengaku senang dengan hasil hari ini. Tidak hanya menang dari babak 16 besar, namun juga bisa menjalankan rencana dan strategi yang sudah disusun sebelum masuk lapangan.

Pasangan unggulan kedelapan itu bersaing sengit dengan Supissara/Puttita pada awal gim pertama. Apri/Fadia sempat mendapat tekanan pada paruh awal, dan baru bisa bema-

lega pada paruh kedua.

Pada fase itu, Apri/Fadia sanggup meraup dua kali poin beruntun dengan masing-masing lima dan empat kali. Masuk gim kedua, Apri/Fadia menikmati kemudahan dalam mendulang angka. Duo Indonesia dengan cepat unggul 6-2 dan 8-3, sebelum dikejar oleh Supissara/Puttita.

"Tadi di gim kedua saat kami sudah unggul itu, kami malah kurang siap dengan perubahan pola lawan. Padahal kami sudah tahu mereka mengubah tapi kami kurang siap antisipasinya," Apri menceritakan.

Melihat posisi yang semakin tidak menguntungkan, Apri/Fadia pun saling berkoordinasi dan membangun fokus untuk menerapkan strategi sesuai rencana awal.

"Setelah itu kami saling mengingatkan satu sama lain untuk balik fokus dan kembali ke strategi kami," Apri menambahkan.

Sedangkan Fadia menilai kualitas permainan Supissara/Puttita pada pertemuan ketiga kali ini mengalami perubahan dibanding dua laga sebelumnya.

Ditambah lagi duo Thailand sudah mengetahui pola permainan Apri/Fadia, sehingga menambah tingkat kesulitan pertandingan.

"Kami dan lawan sudah sama-sama saling mengetahui pola permainan, ini pertemuan ketiga kami jadi tadi memang tidak mudah untuk mendapatkan satu poinnya. Kami tahu, satu poin sangat berharga jadi sebisa mungkin untuk tetap bermain dengan pola yang kami mau," ungkap Fadia.

Pada babak perempat final turnamen BWF Super 1000 itu, Apri/Fadia masih menanti calon lawan antara Baik Ha Na/Lee So Hee dari Korsel dan unggulan kedua Nami Matsuyama/Chiharu Shida asal Jepang. (m18/ant)

adalah kerendahan hati para veteran yang tidak memiliki ego. Karim, (Toni) Kroos dan (Luka) Modric bermain, karena mereka pantas mendapatkannya, bukan karena karier mereka," papar pelatih asal Italia itu.

Berkat kemenangan tipis dalam laga kandang di Stadion Santiago Bernabeu itu, Rabu (Kamis WIB), El Real melaju ke perempatfinal dengan keunggulan agregat 6-2. Los Blancos lolos bersama Napoli, AC Milan, Inter Milan, Chelsea, Manchester City, Bayern Munich dan Benfica.

"Modric dan Kroos mengelola permainan dengan sangat baik. Mereka tidak takut untuk

serangan balik dengan mengandalkan Benzema, Vinicius Junior dan Federico Valverde di lini depan.

Kedua tim saling balas menyerang sepanjang babak pertama, tapi tetap tidak ada gol yang bersasar di gawang kiper Thibaut Courtois maupun Alisson Becker.

Tempo permainan tidak berubah di babak kedua. Valverde lolos dari penjagaan pemain Liverpool menit 54 dan tinggal menghadapi Alisson, tetapi tendangannya masih bisa digagalkan oleh kiper asal Brasil itu.

Bola tepisan Alisson masih dikuasai Valverde yang kemudian mengoper bola ke Benzema di kotak penalti. Namun tendangan bomber berumur 34 tahun itu masih mengarah tepat ke pelukan sang kiper asal Brazil.

Juara bertahan Madrid akhirnya memecahkan kebuntuan menit 78. Bek Virgil van Dijk menutup ruang Benzema dan bola terlepas ke arah Vinicius. Pemain Brazil itu kemudian menyodorkan bola kembali ke Benzema yang tinggal mencocornya ke gawang Alisson.

di kandang (leg 1) dan bermain seperti yang kami lakukan malam ini, kami mungkin bisa lolos. Kami tidak bisa datang ke sini hanya dengan berharap mendapatkan sesuatu," kata Klopp. (m08/mrc/bbc)

Benfica (Portugal) Vs Club Brugge (Belgia)	5-1	Agregat 7-1
Bayern Munich (Jerman) Vs PSG (Prancis)	2-0	Agregat 3-0
Tottenham (Inggris) Vs AC Milan (Italia)	0-0	Agregat 0-1
FC Porto (Portugal) Vs Inter Milan (Italia)	0-0	Agregat 0-1
Manchester City (Inggris) Vs Leipzig (Jerman)	7-0	Agregat 8-1
Napoli (Italia) Vs Eintracht Frankfurt (Jerman)	3-0	Agregat 5-0
Real Madrid (Spanyol) Vs Liverpool (Inggris)	1-0	Agregat 6-2

PENGUMUMAN

1. Bahwa Alm. Abdul Rahman Damanik dan Alm. Maliha Marpaung meninggalkan sebidang tanah terletak di Jalan H.M. Said Gg. Pelajar dan/atau Gg. Pepaya dan/atau Gg. Demokrat, Kelurahan Sidorame Barat I, Kecamatan Medan Perjuangan, Kota Medan seluas ± 425 M²;
2. Bahwa para ahli waris telah saling muafakat dan sepakat menyerah dan/atau membagi sebidang tanah tersebut yaitu seluas ± 75,45 M² kepada ahli waris Rosdiana SS, seluas ± 194,04 M² kepada ahli waris Ismail Damanik, seluas ± 156,49 M² kepada ahli waris Sulaiman Damanik;
3. Bahwa untuk keperluan tersebut di atas para ahli waris akan memohonkan penerbitan Surat Keterangan Tanah kepada Kelurahan Sidorame Barat I, Kecamatan Medan Perjuangan, Kota Medan, di mana masing-masing yaitu seluas ± 75,45 M² atas nama Rosdiana SS, seluas ± 194,04 M² Ismail Damanik, seluas ± 156,49 M² Sulaiman Damanik.

Demikian pengumuman ini ditaklukan, kepada pihak yang merasa keberatan, mohon disampaikan kepada salah satu ahli waris yaitu Sulaiman Damanik (HP 082163774345).

KIS Group
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RAPAT PEMANGKU KEPENTINGAN CDM

PT Bakrie Sumatera Plantations Tbk - Pabrik Kelapa Sawit Kisaran dengan ini mengumumkan rencana pemasangan sistem Reaktor ZPHB® untuk menangkap gas metana yang dihasilkan dari Limbah Cair Pabrik Kelapa Sawit (Project Clean Development Mechanism - CDM).

Proyek CDM ini dianggap sebagai proyek pengurangan emisi metana dan merupakan bagian dari proyek berjudul "Pemulihan dan Menghindari Metana dari Proyek Pengolahan Air Limbah Industri - CPA No. <013>". Proyek CDM ini akan beroperasi sesuai pedoman CDM.

Sehubungan dengan hal tersebut di atas, dengan ini kami bermaksud mengundang pemangku kepentingan setempat dan masyarakat untuk memberikan pendapat dan pertimbangannya, yang akan diselenggarakan pada:

Tanggal : Senin, 27 Maret 2023
Waktu : 10.00-12.00 WIB

Tempat : PT Bakrie Sumatera Plantations Tbk - Pabrik Kelapa Sawit Kisaran, Desa Perkebunan Sei Baleh VII, Kecamatan Sei Baleh, Kabupaten Batu Bara.

Kehadiran & dukungan anda sangat kami hargai. Untuk Pendaftaran dan/atau Pertanyaan silahkan hubungi: Bapak Suresh, Telepon 0811-8815-609, Email: contact@kisgroup.net

PT Bakrie Sumatera Plantations Tbk - Pabrik Kelapa Sawit Kisaran
General Manager

PENGUMUMAN LELANG KEDUA EKSEKUSI HAK TANGGUNGAN

PT. Bank Rakyat Indonesia (Persero) Tbk. Kantor Cabang Tanjungbalai akan melaksanakan Lelang Eksekusi Hak Tanggungan berdasarkan Pasal 6 Undang-Undang Hak Tanggungan No.4 Tahun 1996, dengan perantara KPKNL Kisaran terhadap Debitur / obyek jaminan sebagai berikut:

A. Surya Aprilia

- 1) Sebidang Tanah berikut segala sesuatu yang ada di atasnya berdasarkan SHM No. 176. Luas Tanah 19.950 m², tercatat a.n Surya Aprilia yang terletak di Dusun IV, Desa Lobu Rappa, Kec. Aek Songson, Kab. Asahan - Sumatera Utara, (Limit Lelang Rp. 82.000.000,-, Uang Jaminan Rp. 16.400.000,-).
- 2) Sebidang Tanah berikut segala sesuatu yang ada di atasnya berdasarkan SHM No. 177. Luas Tanah 19.971 m², tercatat a.n Muhammad Robi yang terletak di Dusun IV, Desa Lobu Rappa, Kec. Aek Songson, Kab. Asahan - Sumatera Utara, (Limit Lelang Rp. 82.000.000,-, Uang Jaminan Rp. 16.400.000,-).
- 3) Sebidang Tanah berikut segala sesuatu yang ada di atasnya berdasarkan SHM No. 178. Luas Tanah 19.655 m², tercatat a.n Surya Aprilia yang terletak di Dusun IV, Desa Lobu Rappa, Kec. Aek Songson, Kab. Asahan - Sumatera Utara, (Limit Lelang Rp. 82.000.000,-, Uang Jaminan Rp. 16.400.000,-).
- 4) Sebidang Tanah berikut segala sesuatu yang ada di atasnya berdasarkan SHM No. 179. Luas Tanah 19.903 m², tercatat a.n Muhammad Robi yang terletak di Dusun IV, Desa Lobu Rappa, Kec. Aek Songson, Kab. Asahan - Sumatera Utara, (Limit Lelang Rp. 82.000.000,-, Uang Jaminan Rp. 16.400.000,-).
- 5) Sebidang Tanah berikut segala sesuatu yang ada di atasnya berdasarkan SHM No. 180. Luas Tanah 19.963 m², tercatat a.n Muhammad Robi yang terletak di Dusun IV, Desa Lobu Rappa, Kec. Aek Songson, Kab. Asahan - Sumatera Utara, (Limit Lelang Rp. 82.000.000,-, Uang Jaminan Rp. 16.400.000,-).
- 6) Sebidang Tanah berikut segala sesuatu yang ada di atasnya berdasarkan SHM No. 181. Luas Tanah 19.967 m², tercatat a.n Muhammad Robi yang terletak di Dusun IV, Desa Lobu Rappa, Kec. Aek Songson, Kab. Asahan - Sumatera Utara, (Limit Lelang Rp. 82.000.000,-, Uang Jaminan Rp. 16.400.000,-).
- 7) Sebidang Tanah berikut segala sesuatu yang ada di atasnya berdasarkan SHM No. 182. Luas Tanah 19.965 m², tercatat a.n Surya Aprilia yang terletak di Dusun IV, Desa Lobu Rappa, Kec. Aek Songson, Kab. Asahan - Sumatera Utara, (Limit Lelang Rp. 82.000.000,-, Uang Jaminan Rp. 16.400.000,-).
- 8) Sebidang Tanah berikut segala sesuatu yang ada di atasnya berdasarkan SHM No. 183. Luas Tanah 19.891 m², tercatat a.n Muhammad Robi yang terletak di Dusun IV, Desa Lobu Rappa, Kec. Aek Songson, Kab. Asahan - Sumatera Utara, (Limit Lelang Rp. 82.000.000,-, Uang Jaminan Rp. 16.400.000,-).
- 9) Sebidang Tanah berikut segala sesuatu yang ada di atasnya berdasarkan SHM

PENGADILAN NEGERI SEI RAMPAN KELAS II
JALAN NEGARA KM. 56 MEDAN - TEBINGTINGGI, LEBERIA - TELUK MENGKUDU
KABUPATEN SERDANG BEDAGAI - SUMATERA UTARA - 20997
Email : ps.seirampah@gmail.com

PENGUMUMAN LELANG ULANG EKSEKUSI PENGADILAN
Nomor 1/Pdt.Eks.HT/2021/PN Srh

Menunjuk Pengumuman Lelang terakhir tanggal 11 Januari 2023 yang terbit pada Surat Kabar Harian Waspada tanggal 11 Januari 2023, dan berdasarkan Penetapan Ketua Pengadilan Negeri Sei Rampah Nomor 1/Pdt.Eks.HT/2021/PN Srh tanggal 22 Februari 2023, Pengadilan Negeri Sei Rampah Kelas II dengan melalui Kantor Pelayanan Kekayaan Negara dan Lelang Medan akan melaksanakan Lelang Ulang

AGREEMENT

BOOT (BUILD OWN OPERATE TRANSFER) OF BIOGAS/ COMPRESSED BIOGAS ("CBG") PLANT/ BIOGAS PLANT AND BIO- HYDROGEN PLANT/ BIO-LNG/ CO₂ CAPTURE PLANT

THIS COOPERATION PRINCIPLES AGREEMENT (the "AGREEMENT") is made on this day of 08 December, 2022 by and between:

1. **Mr. Bayu Irianto** and **Mr. Vinayaka B.S.**, respectively acting as the President Director and Director of **PT Bakrie Sumatera Plantations TBK**, a publicly listed company established and existing under the laws of the Republic of Indonesia, domiciled in Kisaran City, North Sumatera and having its registered office at Bakrie Tower 19th floor, Jl. HR. Rasuna Said, Rasuna Epicentrum Complex, Jakarta Selatan, 12960, Indonesia, hereinafter referred to as the **First Party or BSP**.
2. **Mr. Raghunath K R**, acting as the President Director of **PT KIS Biofuels Indonesia**, a limited liability company duly established and existing under the laws of the Republic of Indonesia, domiciled in Jakarta and having its registered office at Office 88, Kota Kasablanka, Tower A, 9th Floor, Unit A, Jl. Casablanca, Kav. 88, Jakarta Selatan, DKI Jakarta Province, 12870, hereinafter referred to as the **Second Party or KBI**.

The First Party and the Second Party shall collectively be referred to as the "**Parties**" and individually as the "**Party**".

ARTICLE 1

OBJECTIVES AND PREREQUISITE CONDITIONS OF THIS CONTRACT

- 1.1. The purpose of this AGREEMENT is for the developing and setting up a new Biogas Plant and Compressed Biogas (BioCNG) on Build, Own, Operate and Transfer basis of Waste to Energy Projects (Biogas Plant, BioCNG, Bio-Hydrogen Plant, BioLNG, and CO₂ Capture Plant) using POME (Palm Oil Mill Effluent) from existing BSP mill ("POME Plant") and setting up a new plant for EFB (Empty Fruit Bunch) to Biogas and BioCNG* plant ("EFB Plant") located in the area of the PT Bakrie Sumatera Plantations Tbk, Palm Oil Mill (Kisaran Mill, Perkebunan Sei Balai, Meranti, Asahan Regency, North Sumatra 21252), Indonesia ("BSP Mill").
- 1.2. The approval of CDM (Clean Development Mechanism) at UNFCCC (United Nations Framework Convention on Climate Change) is the prerequisite condition for setting up the Biogas and Compressed Biogas Plant and sale of BioCNG to Unilever and others.

ARTICLE 2

ROLE AND RESPONSIBILITIES

- 2.1. **PT KIS BIOFUELS INDONESIA**
 - 2.1.1. KBI together with investors of KBI will invest, install and own the Biogas and Compressed Biogas (BioCNG) Plant in BSP Mill during the contract period as referred to Article 6.
 - 2.1.2. KBI will do the operation and maintenance of the BioCNG* plant, loading and transport of BioCNG with its own costs and expenses.

Page 1 of 15

legal obligations to arise out of the AGREEMENT except as explicitly identified herein. This AGREEMENT is intended to serve only as the basis for further discussions and negotiations related to reaching a definitive that, if approved by appropriate levels of each party's management, and upon duly authorized execution.

IN WITNESS WHEREOF, the Parties have made and executed this Contract/AGREEMENT on the date and year as set forth in the beginning of this Contract/AGREEMENT.

PT BAKRIE SUMATERA PLANTATIONS TBK

PT KIS BIOFUELS INDONESIA


Name : **Bayu Irianto**
Title : President Director


Name : **K.R. Raghunath**
Title : President Director

Witness,


Name : **Vinayaka. B.S**
Title : Vice President Director


Name : **Suresh. A.C**
Title : Commissioner

17

years of

Global Success

Most Awarded

KIS Group

SUSTAINABILITY²

LEADING THE CLIMATE CHANGE, ENERGY TRANSITION & DECARBONISATION

Proven Technology Provider & Equipment Manufacturer for Biogas, BioCNG[®], BioHydrogen[™] & ETP with Carbon Credits, Voluntary Credits, Gold Standards & IREC









WINNER

INDONESIA'S BEST BIOGAS POWER PLANT

INDIA'S BEST BIOGAS/ BIOCNG[®] PROJECT

BEST RENEWABLE ENERGY COMPANY & 20 OTHER PRESTIGIOUS AWARDS SINCE INCEPTION 2006

CREDENTIALS: PROVEN TRACK RECORD OF MORE THAN 50 PROJECTS IN LAST 17 YEARS. AWARDED IN FRANCE, ENGLAND, SINGAPORE, GERMANY, INDONESIA AND INDIA

GLOBAL FOOT PRINT





Singapore



India



Indonesia



Malaysia

We have our own offices in:
India, Indonesia, Singapore, USA, Malaysia, Qatar, Brazil & Colombia

Knowledge Integration Services Pte. Ltd.
30 Cecil Street, # 19-08 Prudential Tower
Singapore-049712
Tel: +65 6303 2423 / +65 9798 1554

Knowledge Integration Services Pvt. Ltd.
"Knowledge House", # 516, 12th Main
M S Ramaiah Enclave, 8th Mile
Hesaraghatta Road, Bangalore-560073, India
Tel: +91-80-2960 5431

PT. KIS GREEN TECHNOLOGY PROJECTS /
PT. KNOWLEDGE INTEGRATION SERVICES
(INDONESIA)
Menara Palma Lt 23, Unit 06, Jl. Hr. Rasuna
Said Blok X2 No.6, RT.9/RW.4, Kuningan Tim,
Kecamatan Setiabudi, Kota Jakarta Selatan,
Daerah Khusus Ibukota - 12950.
Tel : +62 21 57957502 / +62 21 57957503

KIS Greentech SDN BHD
A1-13-1 Arcoris Business Suites, Jalan Kiara,
50480 Mont Kiara, Kuala Lumpur,
Malaysia.
Tel: +60 17 255 2550



Qatar



Colombia



USA



Brazil

We have Distributors/Partners in:
Korea, Turkey, Philippines, Vietnam, Nigeria & Russia

KIS Group (Rep).
Zone 56, Street No. 205, Bldg No. 44,
1st Floor B1, PO Box 203298, Doha, Qatar,
Tel: +97 433026449

KIS Group Latino America S.A.S
Transversal 43C 102-153 Sorrento
Miramar - Barranquilla Atlantico
Colombia
Tel: +1 805 410 2736

KIS Group North America LLC
363, Newbury Vista Lane,
Newbury Park, California - 91320
United States
Tel: +1 805 410 2736

KIS Green Tech Brasil Ltd.
Rua Vista Chinesa 436,
San Conrado-SousasCEP
13. 104-188, Campinas SP-Brazil.
Tel: +55 21 96534549

GLOBAL PRESENCE | contact@kisgroup.net | www.kisgroup.net

PT Bakrie Sumatera Plantations Tbk | Management Presentation 22

CSR Religious Activity

Symbolic handover of participation in mosque renovation from the management of PT Sumbertama Nusa Pertiwi (a subsidiary of BSP) to representatives of Badan Kemakmuran Masjid (BKM) Baitussalam in Desa Arang-Arang, Kec. Kumpeh Ulu, Kab. Muaro Jambi, Jambi (2022).



CSR Religious Activity

The Company supported religious activities as part of strengthening social values within its operational areas by allocating Rp1.3 billion in 2025.



CSR Health

The blood donation programs at the Corporate Office and in Sumut 1 (BSP), Sumut 2 (GLP), Sumbar (BPP), Lampung (HIM), Jambi 1 (AGW) and Jambi 2 (SNP) Business Units, with a total of 1.113 bags of blood collected.



CSR Youth

In 2025, SSB Bakrie Asahan represented North Sumatra Province became the first champion of U-14 tournament at Pondok Kucingan Field, East Kisaran.

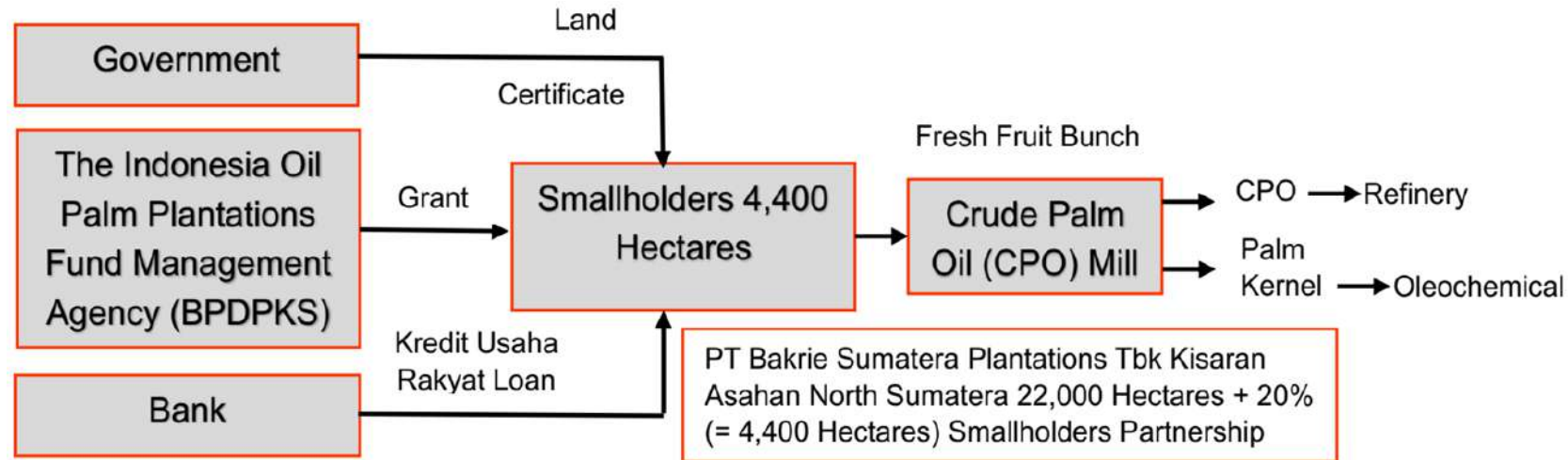


CSR Partnership Program

In 2025, signed a Memorandum of Understanding (MoU) with PT Bank Negara Indonesia (Persero) Tbk (BNI) for the distribution of People's Business Credit (KUR) to plasma farmers and partnerships.



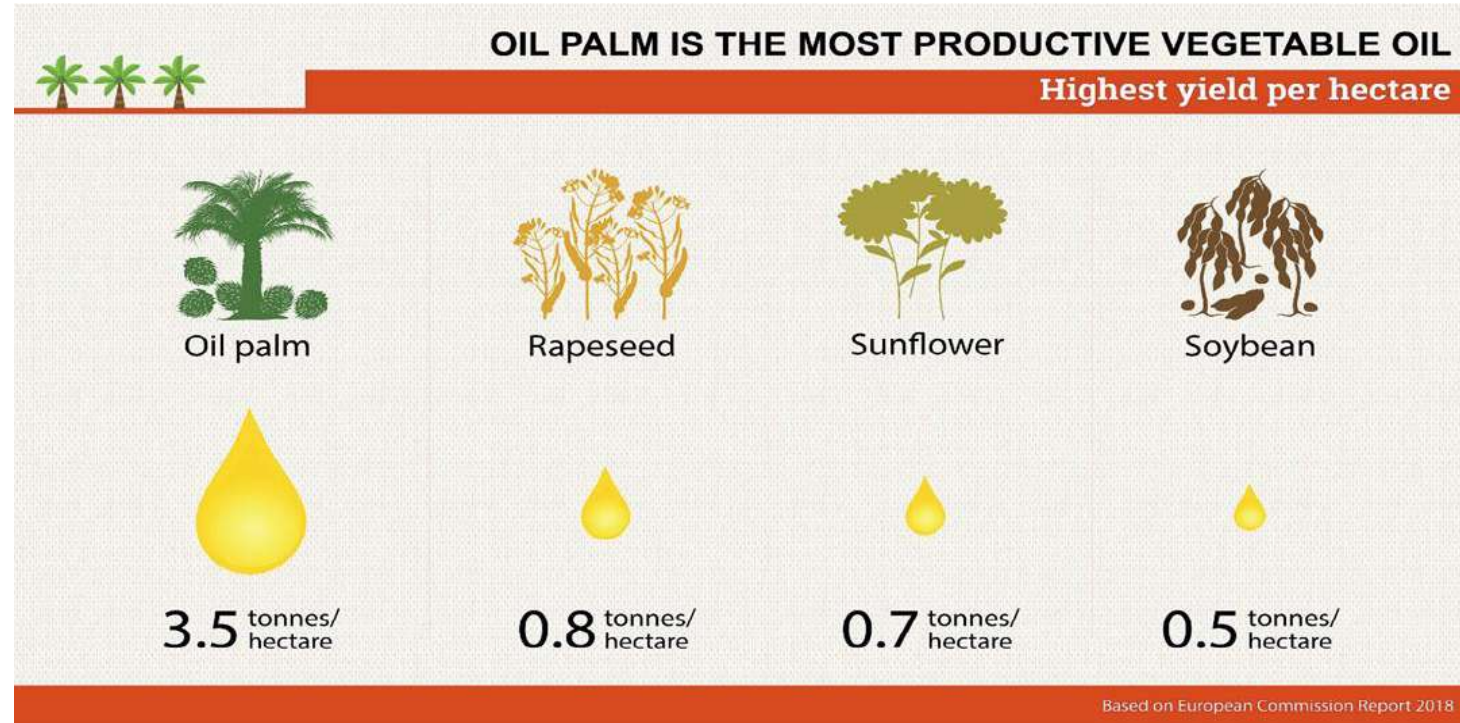
Smallholders: UN Sustainable Development Goals





Assets

Productivity = Less Land Use / Deforestation



Indonesia
190 million Ha



Palm Oil
16 million Ha



Smallholders
7 million Ha



CPO Production
47 million tons

Productivity = Less Land Use / Deforestation

CURRENTLY AT 3 CPO TONS/HA/YEAR
POTENTIAL 10 CPO TONS/HA/YEAR

Indonesia being world #1 with 60%
global market share already, can
double its production without
additional hectare

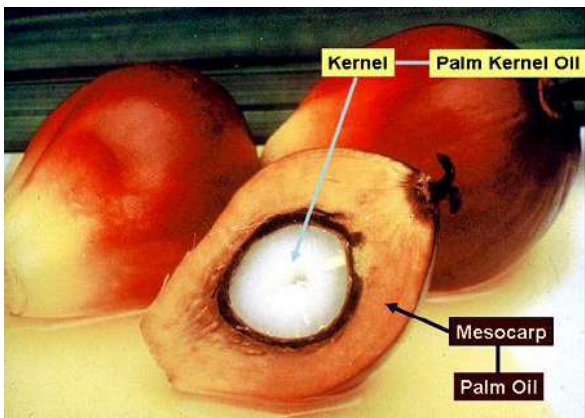


Assets: Palm in Pictures



Productivity Measures

- Trees Per Hectare
- Fruit Bunch Per Tree
- Oil / Mesocarp / Fruit
- Mill Productivity
 - ✓ Oil Extraction Rate vs Loss
 - ✓ Utilization



Strategy – Productivity Innovation

JV UNSP + Agricultural Service & Development (ASD) Costa Rica

Seed Garden in Kisaran - total area = 686 Ha

Superior Seeds:

- More trees per hectare
- More fruit per tree
- More oil due to thicker mesocarp
- Easier to harvest and longer productive tree life due to slower growth
- Faster early harvest, further extending the tree's total productive life
- Higher CPO production per hectare for the same area

Bibit Unggul BSP



KONTAN/Cheppy A. Muchlis

Direktur Hubungan Investor PT Bakrie Sumatera Plantations (BSP) Andi W Setianto (kanan) berbincang dengan Technical Advisor PT ASD Bakrie Oil Palm Seed Indonesia, Cornelis Jan Breure di kebun induk (*seed garden*) kelapa sawit unggulan BSP Costarica Serbangan, Kisaran, Kabupaten Asahan Sumatera Utara, Jumat (5/12). Bibit BSP Costarica ini diklaim bisa mendongkrak produksi petani dari 3 ton *crude palm oil* (CPO) per hektare (ha) menjadi 8 ton per ha.

Milestones – Bakrie Sawit Unggul

1994 - 2013	Imported 56 million seeds from ASD Costa Rica to Indonesia
2005	MOU BSP and ASD for Dura Female Parents
2006	Imported Dura Seed Lines
2007 - 2009	Planting Dura Lines 276 Ha
2010	Planting DxP Testcrosses 287 Ha
2011	JVCo ASD-Bakrie Oil Palm Seed Indonesia
2012	Start Harvesting Testcrosses
2014	Start Pollination
2015	Licensed from Dirjenbun Themba & Spring Varieties
2022	Licensed from Dirjenbun Themba MR Gano & Spring MR Gano Varieties
2025	- Sold: 35.1 Million Seeds (2016 – 2025) - Changed from PT ASD-Bakrie Oil Palm Seed Indonesia to PT Bakrie Sawit Unggul

Productivity Factors



FACTOR - 1

CLIMATE & SOILS



FACTOR - 2

AGRONOMIC &
MANAGEMENT INPUT



FACTOR - 3

QUALITY OF THE
PLANTING MATERIAL

Planting Material



DURA

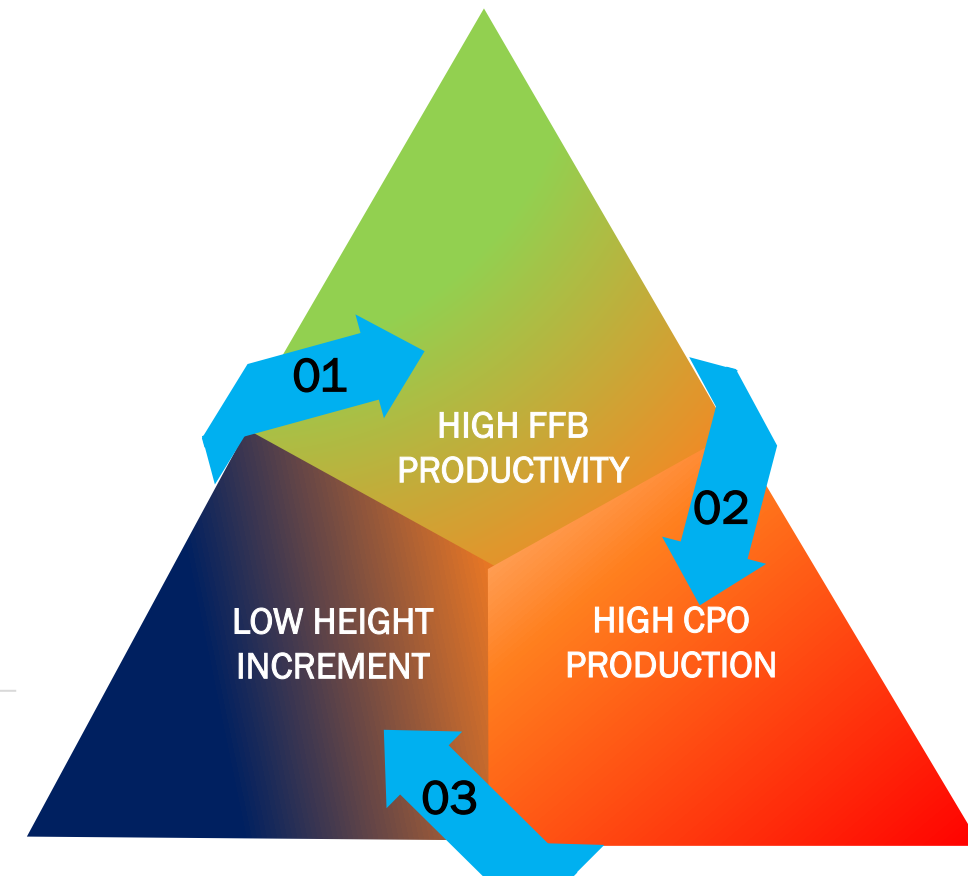
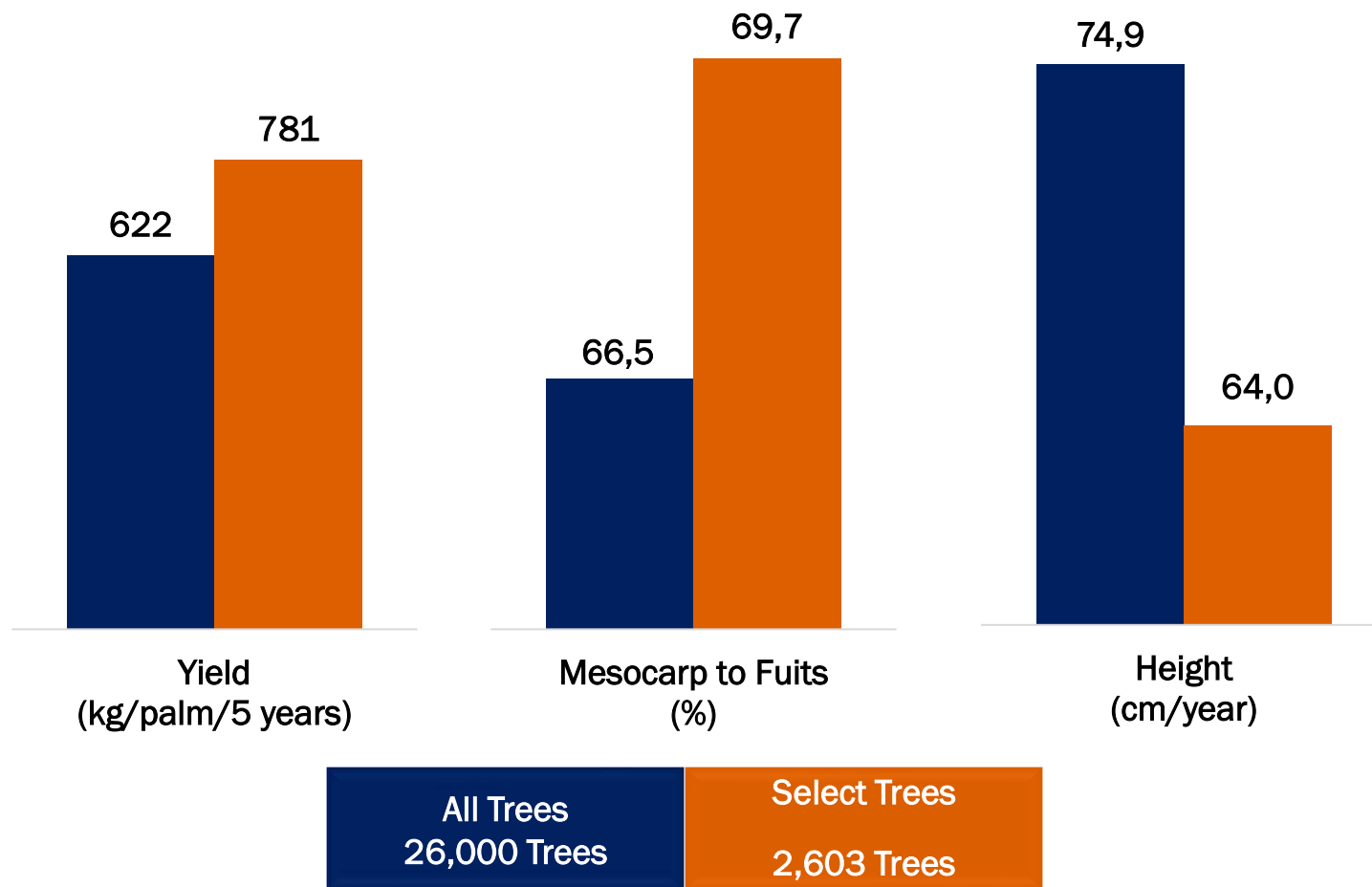


PISIFERA



TENERA

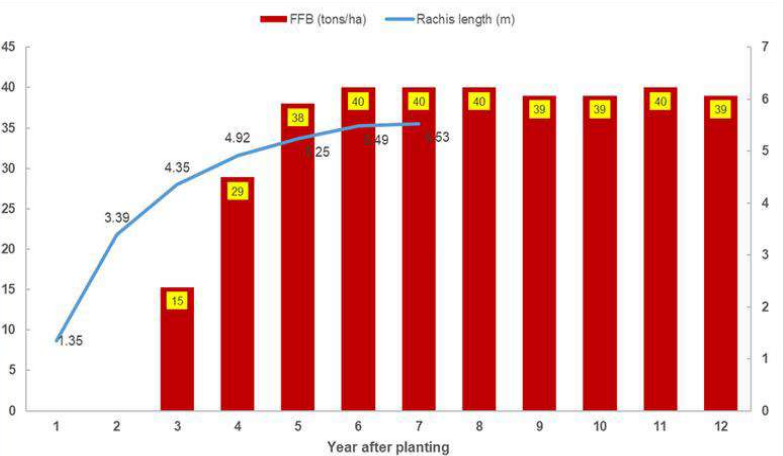
Planting Material Selection



Bakrie Sawit Unggul Products

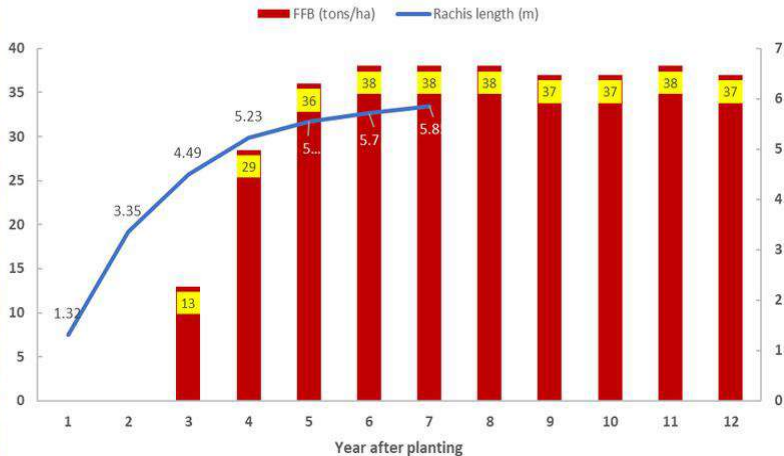


Bakrie Sawit Unggul Products



Years of production	1	2	3	4	5	6	7	8	9	10
FFB (t/ha/year) ¹⁾	15.3	28.9	38.0	40.0	40.0	40.0	39.0	39.0	40.0	39.0
Average number of bunches	28	30	27	22	19	16	15	12	12	12
Average weight of bunches (kg)	3.4	6.0	8.8	11.4	13.2	15.6	16.3	20.3	20.8	20.3
Planting density (palms/ha)	160									
Oil extraction rate (%)	25.0									
Height increment (cm/year)	60-65									
Rachis length (cm) for 7-year-old palm	553									
Oil / mesocarp (%)	51.5									
Mesocarp / fruit (%)	84.6									
Kernel / fruit (%)	5.6									
Fruit weight (g)	13.7									

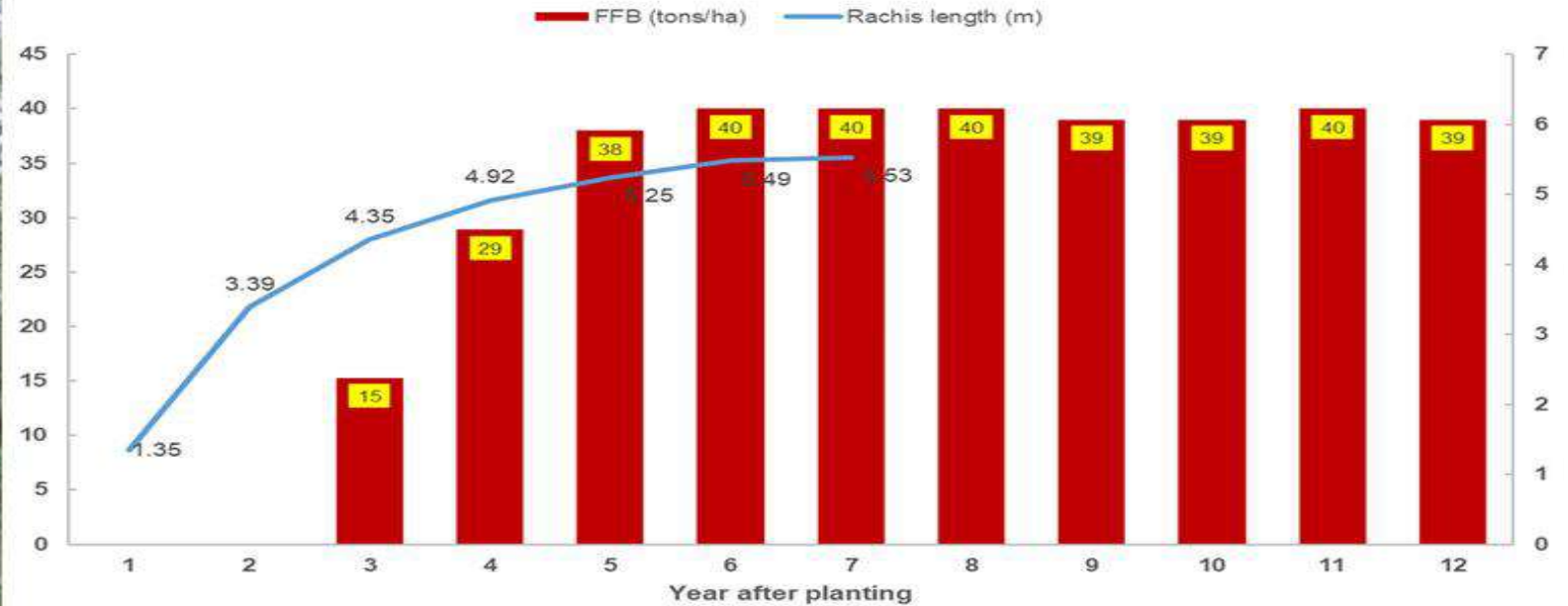
¹⁾ Start of flowering at 11 months; start of harvesting at 24 months



Years of production	1	2	3	4	5	6	7	8	9	10
FFB (t/ha/year) ¹⁾	13.0	28.5	36.0	38.0	38.0	38.0	37.0	37.0	38.0	37.0
Average number of bunches	25	31	28	22	18	16	14	12	12	12
Average weight of bunches (kg)	3.6	6.4	9.0	12.1	14.8	16.6	18.5	21.6	22.1	21.6
Planting density (palms/ha)	143									
Oil extraction rate (%)	26.0									
Height increment (cm/year)	50-55									
Rachis length (cm) for 7-year-old palm	585									
Oil / mesocarp (%)	54.0									
Mesocarp / fruit (%)	83.6									
Kernel / fruit (%)	6.8									
Fruit weight (g)	11.0									

¹⁾ Start of flowering at 11 months; start of harvesting at 24 months

D x P Themba

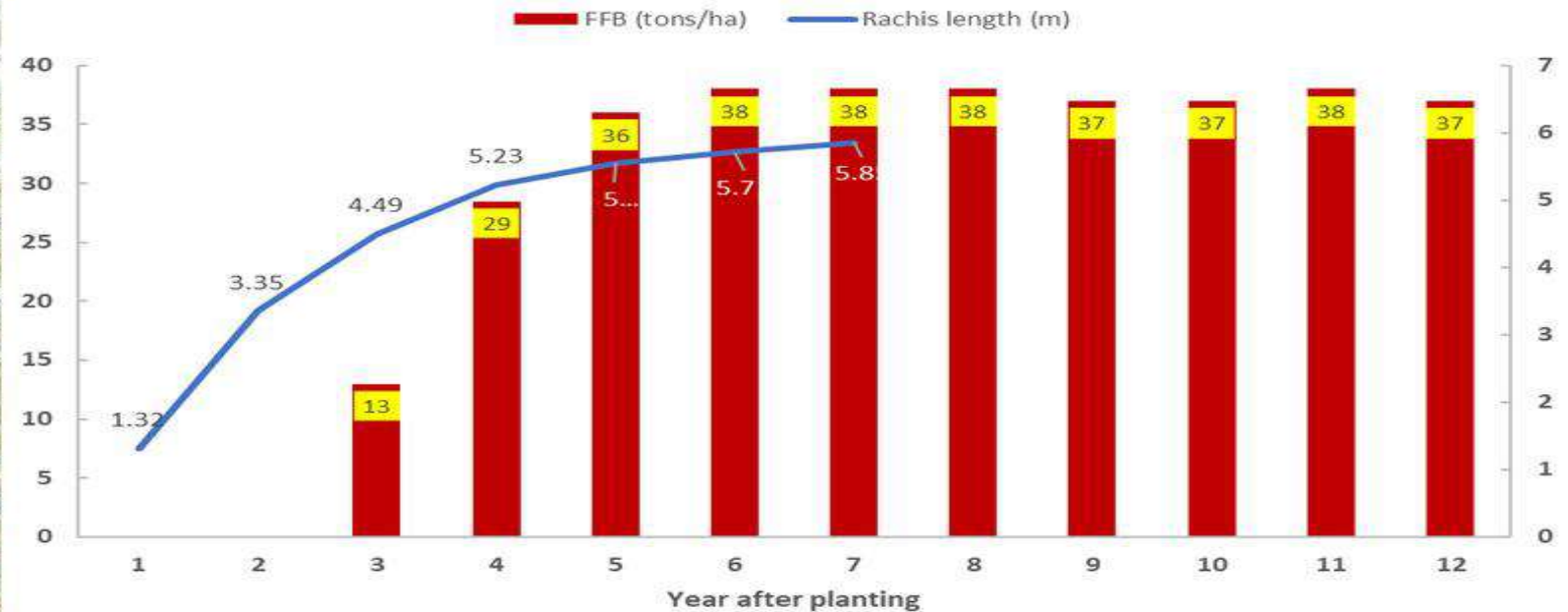


Years of production	1	2	3	4	5	6	7	8	9	10
FFB (t/ha/year) ¹⁾	15.3	28.9	38.0	40.0	40.0	40.0	39.0	39.0	40.0	39.0
Average number of bunches	28	30	27	22	19	16	15	12	12	12
Average weight of bunches (kg)	3.4	6.0	8.8	11.4	13.2	15.6	16.3	20.3	20.8	20.3
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Mesocarp / fruit (%)	84.6									
Kernel / fruit (%)	5.6									
Fruit weight (g)	13.7									

¹⁾ Start of flowering at 11 months; start of harvesting at 24 months



D x P Spring



Years of production	1	2	3	4	5	6	7	8	9	10
FFB (t/ha/year) ¹⁾	13.0	28.5	36.0	38.0	38.0	38.0	37.0	37.0	38.0	37.0
Average number of bunches	25	31	28	22	18	16	14	12	12	12
Average weight of bunches (kg)	3.6	6.4	9.0	12.1	14.8	16.6	18.5	21.6	22.1	21.6
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Kernel / fruit (%)	6.8									
Fruit weight (g)	11.0									

¹⁾ Start of flowering at 11 months; start of harvesting at 24 months



Bakrie Sawit Unggul Products

Spring and Themba have been improved to become new varieties which are moderately resistant (MR) to basal stem rot (BSR) disease caused by *Ganoderma boninense*.



Bakrie Sawit Unggul Products

Use of Moderately Resistant
Ganoderma Materials: Spring MR
Gano & Themba MR Gano



Awards

Award for Excellence in the Indonesian Palm Oil Seed Industry 2023.



Awards

Award for Best Company Committed to Service, Development, and Partnership 2023.



Awards

Pioneer Investment Award 2023 given by the Ministry of Investment/BKPM for Domestic Investment (Penanaman Modal Dalam Negeri/PMDN), The Best Pioneers in the Primary Sector, Jakarta 26 May 2023.



Awards

Paritrana Award 2024, ranked third in the category of business entities in the agriculture, livestock and fisheries sectors at the North Sumatra Employment Social Security Award (Paritrana Award) 2024.



Awards

Katadata Environmental, Social, & Governance (ESG) Award 2024 from Katadata Insight Center (KIC) for the Plantation Sector as Social Champion, Jakarta 7 August 2024.



Awards

Anugerah Siddhakarya in the Superior category. A productivity award is given by the governor of North Sumatera Dr. Drs. A. Fatoni, M.Si to companies that have successfully maintained or increased their productivity, 4 November 2024.



Conversion Program: Land Clearing

Converting rubber plantations to oil palm, PT Air Muring, Desa Air Muring, Bengkulu Utara, Bengkulu.



Replanting Program: Nursery

Oil palm seedlings located at BSP
Kisaran, Kab. Asahan, North
Sumatra.



Palm Oil Factories

a Digester and Screw Press or Pressing Station



b Kernel Station



c Sludge Centrifuge & Continuous Settling Tank (CST) Clarification Station



d Main Switch Board and Sistem Turbine Powerhouse Station



Enterprise Resource Planning

Digitalization program through the implementation of the integrated ERP (Enterprise Resource Planning) system in all Business Units, the use of efficient and environmentally friendly solar energy.



Operational Efficiency

Operational efficiency was further advanced through the Kaizen Blitz program, which encourages employees to implement cost-saving innovations across all business units.

THE WINNERS OF KAIZEN BLITZ FOR NOV - DEC 2025

Kaizen Blitz Paling Kreatif



Yasir E. Butar - Butar
Ast Div 4 SRE - BSPK

"Mega Light Trap untuk Pengendalian Oryctes Lebih Efisien"

War On Waste (WOW)



Supandi
Area Head HR AGW

Pembaharuan Sistem Premi Operator Alat Berat

Top Contributors Kaizen



Hasan Sakbani Lubis
Ast Sortasi AMM AGW

Menyelesaikan 8 Inisiatif/ Kaizen dalam Periode November-Desember 2025

Nominasi 3 Terbaik Project Kreatif Nama: Yasir E. Butar - Butar Posisi: Ast Div 4 SRE, BSPK "Mega Light Trap Oryctes" Nama: Robet J. Damanik Posisi: SH Infrastruktur GLP "Digitalisasi Maintenance" Nama: Hasan S. Lubis Posisi: Ast Sortasi AMM, AGW "Rak Tojok"	Nominasi 3 Terbaik War on Waste Nama: Supandi Posisi: Head Area HR AGW "Pembaharuan Sistem Premi Operator Alat Berat" Nama: Robet J. Damanik Posisi: SH Infrastruktur GLP "Digitalisasi Maintenance" Nama: Yasir E. Butar - Buta Posisi: Ast Div 1 SRE, BSPK "Mega Light Trap Oryctes"	Nominasi Kontributor Teraktif Nama: Hasan Sakbani Lubis Posisi: Ast Sortasi AMM AGW Jumlah Kaizen: 8 Kaizen Nama: Hedi Mulyono Posisi: Ast QHSE AGW Jumlah Kaizen: 4 Kaizen Nama: Apriyani Sinurat Posisi: Kerani Div 3 TTE, AGW Jumlah Kaizen: 4 Kaizen
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Assets: Estate and Factories

Palm Oil Nucleus			
Bakrie Sumatera Plantations	Jl. Ir. Juanda, Kisaran, Kab. Asahan, Medan	North Sumatra	14,288 Ha
Grahadura Leidongprima	Jl. Besar, Aek Kanopan, Kec. Kuala Hulu, Kab. Labuhan Batu	North Sumatra	2,805 Ha
Bakrie Pasaman Plantations	Air Balam, Kec. Sei Beremas, Kab. Pasaman Barat	West Sumatra	8,764 Ha
Citalaras Cipta Indonesia	Jl. Jakarta F/1, Simpang Ambon Astratak, Ulak Karang, Padang	West Sumatra	2,025 Ha
Agrowiyana	Jl. Besar WKS Km.11, Kec. Tebing Tinggi, Kab. Tanjung Jabung Barat	Jambi	4,336 Ha
Sumbertama Nusapertiwi	Jl. Petaling Km. 10 Desa Parit, Kec. Sungai Gelam, Kab. Muaro Jambi	Jambi	6,204 Ha
Monrad Intan Barakat	Desa Limamar, Kec. Astambul, Kab. Banjar	South Kalimantan	411 Ha
Air Muring	Desa Air Muring, Air Muring, Putri Hijau	Bengkulu	2,750 Ha
Total Palm Oil Nucleus			41,585 Ha
Palm Oil Plasma			
Bakrie Sumatera Plantations	Air Balam, Kec. Sei Beremas, Kab. Pasaman Barat	North Sumatra	6,347 Ha
Agrowiyana	Jl. Besar WKS Km.11, Kec. Tebing Tinggi, Kab. Tanjung Jabung Barat	Jambi	7,701 Ha
Sumbertama Nusapertiwi	Jl. Petaling Km. 10 Desa Parit, Kec. Sungai Gelam, Kab. Muaro Jambi	Jambi	927 Ha
Total Palm Oil Plasma			14,975 Ha
Rubber			
Bakrie Sumatera Plantations	Jl. Ir. Juanda, Kisaran, Kab. Asahan, Medan	North Sumatra	6,410 Ha
Air Muring	Desa Air Muring, Air Muring, Putri Hijau	Bengkulu	- Ha
Huma Indah Mekar	Desa Penumangan Baru, Kec. Tulang Bawang, Kab. Tulang Bawang Barat	Lampung	3,208 Ha
Total Rubber			9,618 Ha
Mills and Factories	Installed Capacity	End Products	Location
CPO Mills (5)	240 MT per hour	Crude Palm Oil & Palm Kernel	North Sumatra (2), West Sumatra, and Jambi (2)
Rubber Factories (1)	30,780 MT p.a	Natural Rubber	North Sumatra

*Planted As of 31 March 2026



- 66,177 Ha planted
- 5 palm oil mills, 1 rubber factories
- ISO and ISPO sustainability-compliant
- 7,640 employees

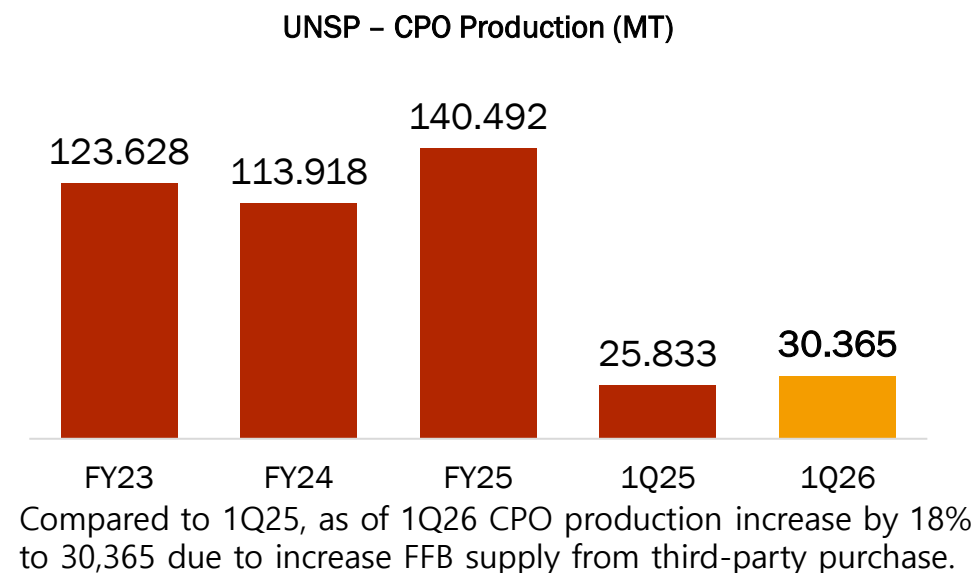
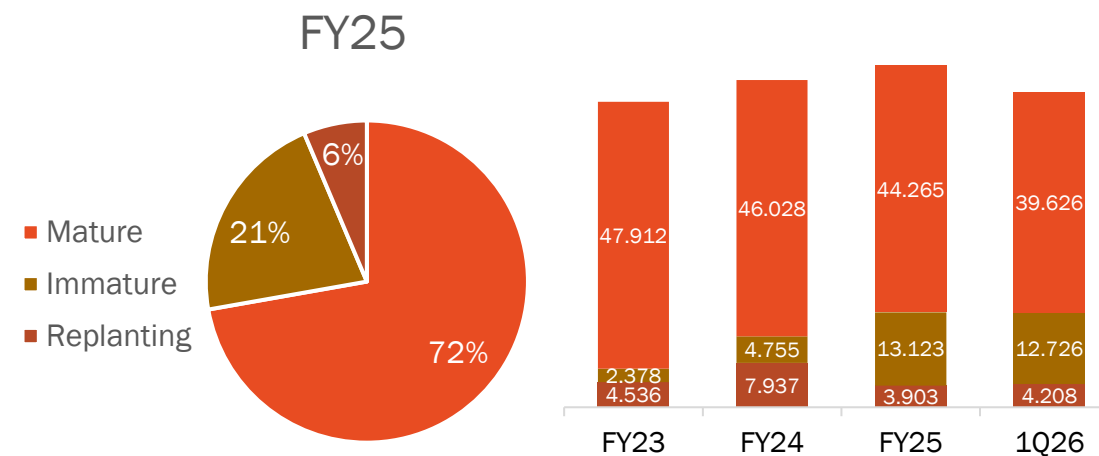


Performance

Performance: Palm Oil Production

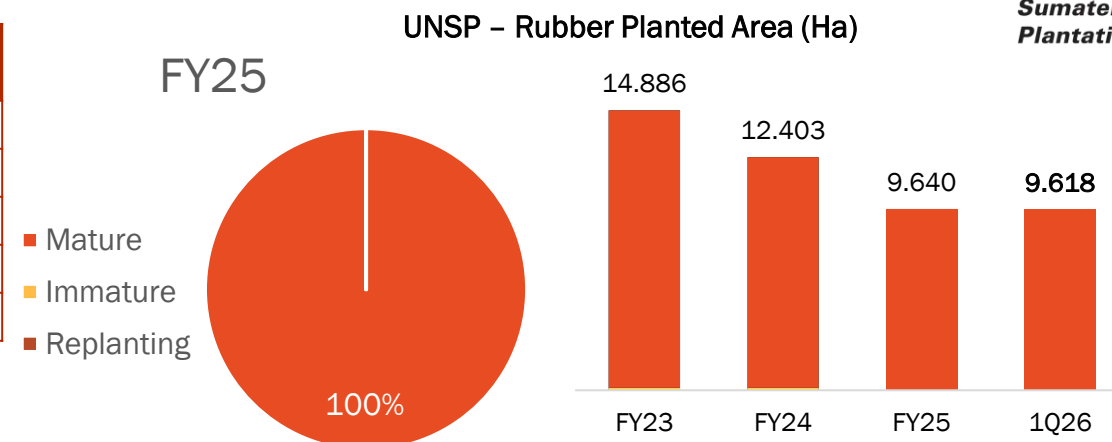
Planted Area (Ha)	FY23	FY24	FY25	%Change (FY25/FY24)	1Q26	%Change (1Q26/FY25)	
Palm Nucleus							
Mature	33,472	31,587	29,825	-6%	25,186	-16%	
Immature	1,844	4,221	12,588	198%	12,191	-3%	
Replanting	4,536	7,937	3,903	-51%	4,208	8%	
Nucleus Planted	39,852	43,745	46,316	6%	41,585	-10%	
Palm Plasma							
Plasma Mature	14,440	14,440	14,440	-	14,440	-	
Plasma – Immature	535	535	535	-	535	-	
Replanting	-	-	-	-	-	-	
Plasma Planted	14,975	14,975	14,975	-	14,975	-	
Total Planted Area	54,872	58,720	61,291	4%	56,559	-8%	
FFB Production (MT)	FY23	FY24	FY25	%Change (FY25/FY24)	1Q25	1Q26	%Change (1Q26/1Q25)
Nucleus	366,113	347,865	360,676	4%	70,362	64,212	-9%
Nucleus yield/Ha	10.9	11.0	12.1	10%	2.2	2.5	14%
Plasma	75,147	42,660	50,541	18%	9,322	8,555	-8%
Purchased	202,691	196,898	318,330	62%	55,527	88,957	60%
Total FFB Supply	643,950	587,423	729,547	24%	135,211	161,724	20%
Mill Production (MT)							
CPO	123,628	113,918	140,492	23%	25,833	30,365	18%
CPO Extraction Rate	19.9%	20.0%	19.9%	-1%	19.7%	19.5%	-1%
Palm Kernel	28,591	24,263	30,285	25%	5,438	6,627	22%
Kernel Extraction Rate	4.6%	4.3%	4.3%	-	4.2%	4.3%	3%

UNSP – Palm Planted Area (Ha)

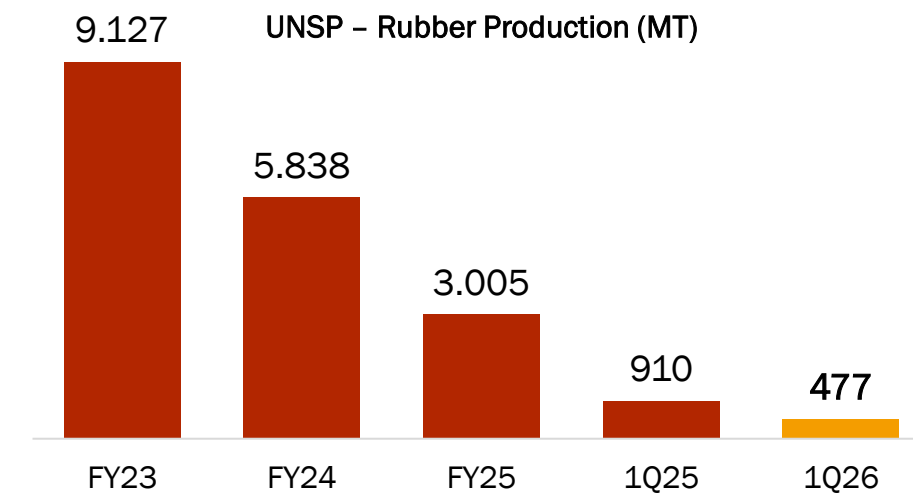


Performance: Rubber Production

Planted Area (Ha)	FY23	FY24	FY25	%Change (FY25/FY24)	1Q26	%Change (1Q26/FY25)
Rubber Nucleus						
Mature	14,765	12,281	9,640	-22%	9,618	-0.2%
Immature	121	121	-	100%	-	-
Replanting	-	-	-	-	-	-
Total Planted Area	14,886	12,403	9,640	-22%	9,618	-0.2%



Field Rubber Production (MT)	FY23	FY24	FY25	%Change (FY25/FY24)	1Q25	1Q26	%Change (1Q26/1Q25)
Nucleus	10,292	7,499	4,977	-34%	1,539	801	-48%
Nucleus yield/Ha	0.70	0.61	0.52	-15%	0.14	0.08	-39%
Total Field Rubber Supply	10,292	7,499	4,977	-34%	1,539	801	-48%
Factory Production (MT)							
Processed Rubber	9,127	5,838	3,005	-49%	910	477	-48%

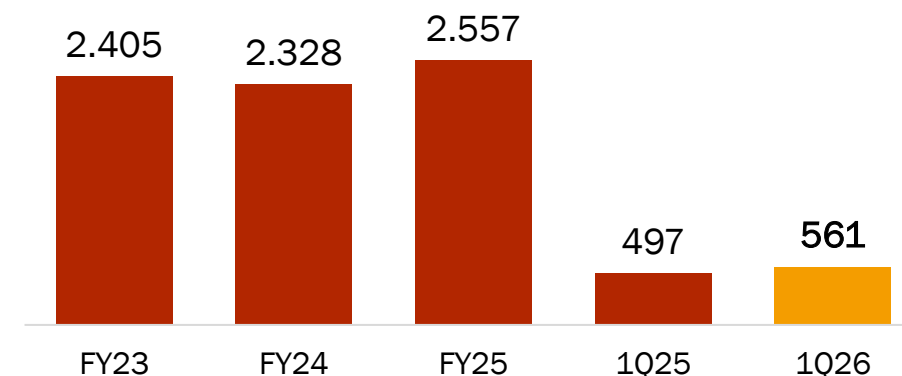


Compared to 1Q25, as of 1Q26 Rubber production decreased by -48% to 477 tons due to aging Rubber plantations.

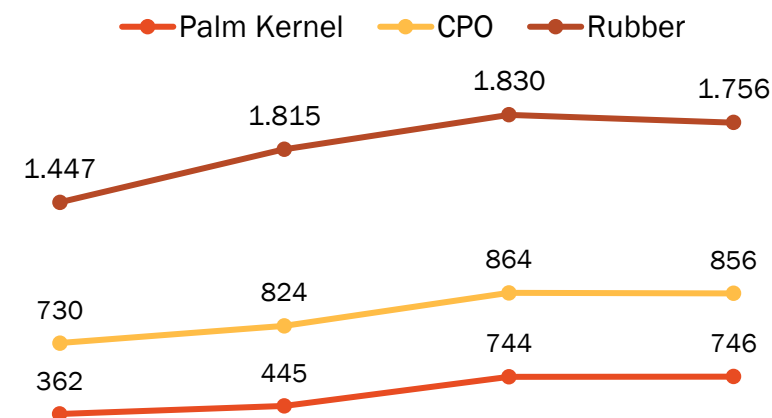
Performance: Sales

	FY23	FY24	FY25	%Change (FY25/FY24)	1Q25	1Q26	%Change (1Q26/1Q25)
Sales Revenue (in IDR billion)							
Fresh Fruit Bunch	39	42	57	36%	11	13	16%
Crude Palm Oil	1,408	1,471	1,981	35%	381	439	15%
Palm Kernel	89	170	368	116%	61	83	35%
Rubber	231	219	151	-31%	44	27	-39%
Oleochemical	638	426	-	-100%	-	-	-
Total	2,405	2,328	2,557	10%	497	561	13%
Sales Volume (MT)							
Fresh Fruit Bunch	19,285	17,426	19,656	13%	3,901	4,270	9%
Crude Palm Oil	126,443	112,678	139,759	24%	26,304	30,410	16%
Palm Kernel	16,135	24,105	30,164	25%	5,430	6,563	21%
Rubber	10,467	7,613	5,030	-34%	1,408	911	-35%
Oleochemical	95,901	46,879	-	-100%	-	-	-
Average Selling Price (USD/MT)							
Fresh Fruit Bunch	133	152	177	16%	172	178	3%
Crude Palm Oil	730	824	864	5%	886	856	-3%
Palm Kernel	362	445	744	67%	687	746	9%
Rubber	1,447	1,815	1,830	1%	1,911	1,756	-8%
Oleochemical	436	573	-	-100%	-	-	-
Average Exchange Rate (IDR/USD)	15,255	15,487	16,404	4%	16,352	16,853	3%
Product Sales Contribution							
Fresh Fruit Bunch	2%	2%	2%		2%	2%	
Crude Palm Oil	59%	63%	77%		77%	78%	
Palm Kernel	4%	7%	14%		12%	15%	
Rubber	10%	9%	6%		9%	5%	
Oleochemical	27%	18%	-		-	-	

UNSP – Sales Revenue (IDR Billion)



UNSP – Average Selling Price (USD/MT)



There is no contribution from Oleochemical due to deconsolidation of BRC/ downstream in July 2024.

Consolidate Financial Statement

Profit & Loss (in IDR bn)	FY23	FY24	FY25	%Change (FY25/FY24)	1Q25	1Q26	%Change (1Q26/1Q25)
Sales	2,405	2,328	2,557	10%	497	561	13%
Gross Profit	477	605	757	25%	133	162	22%
Operating Profit (Loss)	43	210	388	85%	47	70	49%
EBITDA	207	373	551	48%	88	109	24%
Net Comprehensive Income	22	147	6	-96%	(225)	1	100%
Margins							
Gross Margin	20%	26%	30%	14%	27%	29%	8%
Operating Margin	2%	9%	15%	68%	9%	12%	32%
EBITDA Margin	9%	16%	16%	34%	18%	19%	10%
Net Comprehensive Income Margin	1%	6%	0.2%	-96%	-45%	0.2%	100%
Balance Sheet (in IDR bn)	FY23	FY24	FY25	%Change (FY25/FY24)	1Q26	%Change (1Q26/FY25)	
Current Assets	782	850	886	4%	879	-0.8%	
Non-Current Assets	3,778	2,364	2,602	10%	2,705	4.5%	
Total Assets	4,560	3,214	3,488	9%	3,584	2.8%	
Current Liabilities	7,694	8,145	8,370	3%	8,461	1.1%	
Non-Current Liabilities	2,798	345	389	13%	393	1.0%	
Total Liabilities	10,492	8,490	8,759	3%	8,853	1.1%	
Equity (Capital Deficiency)	(5,932)	(5,276)	(5,271)	0.1%	(5,269)	-0.04%	
Total Liabilities and Equity	4,560	3,214	3,488	9%	3,584	2.8%	



Going Forward



Going Forward: Overview, Challenge, and Strategy

- Overview of Palm Oil
 - ✓ We have a view of continuing stable global demand for palm oil driven by continuous use of such in consumer goods products.
 - ✓ We have a view of positively stable prices for the medium and long term.

- Focus on Sustainable Productivity and Profitability

We acknowledge our current challenges to improve productivity and profitability, we therefore are committed to:

- ✓ Improve and optimize the estate management system; including but not limited to better progeny, field operation, water management, tree-age management, pest control, etc.
- ✓ Improve quality of infrastructure, both production and support facilities.
- ✓ Reduce debt and its related costs.



Thank you



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